



# 1998 UNIFIED EXPORT STRATEGY AND APPLICATION HANDBOOK

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Unified Export Strategy	Foreign Agricultural Service

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	Certification Statemen	t
the Foreign Market De or third party participa that all records support	hereby certify that any funds received unevelopment Cooperator Program will support funds or other contributions to programing this claim shall be made available upont for purposes of making audits, examinating	plement, but not supplant, private n activities. I also acknowledge on request to authorized officials
I further certify that, to true and accurate.	the best of my knowledge, the information	on contained in this application is
Signature:		Date:
Name:	(Print or Type)	

## Applicant Profile, Product and Region Information

Section 1. Applicant Profile and Background Information

a) Name and Address of A	pplicant (Street, City, State and Zi	p Code):
b) Name of Chief Executiv	re Officer (or Designee):	
c) Name and Telephone N	umber of Primary Contact Person:	
<ul><li>Nonprofit state r</li><li>U.S. agricultural</li><li>State agency</li></ul>		n statement)
•	tion Number (for non-profit entitie	s only):
g) List of Affiliated Organ	izations:	
· •	ce Management and Administrativ of time devoted to the MAP and FMI	- •
<u>Name</u>	<u>Position</u>	Percent of Time MAP FMD

	i)	Descri	ption	of Prior	<b>Export</b>	<b>Promotion</b>	Experience
--	----	--------	-------	----------	---------------	------------------	------------

# **Section 2. Description of Products**

a) Description of the Exported Agricultural Commodities and Products Covered by the Unified Export Strategy and the Percentage of U.S. Origin Content:

Exported Product	Commodity Aggregates \1	Percent of U.S. Origin
1.		
2.		
3.		
4.		
5.		
6.		

<sup>1/</sup> Refer to Appendix Item # 3 for the Table of Commodity Aggregate Codes.

a) Name and country listing of all regions identified in this UES application:

TABLE OF REGIONS					
Region Name	List of Countries in Region				

# Summary of Resource Requests and Export Goals

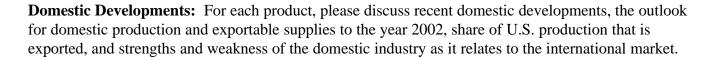
# • Organization:

Table 1. Summary of Resource Requests and Export Goals (For all promoted products)					
Program	\$ R	equest			
Market Access Program (MAP)					
Foreign Market Development Cooperator Program					
Section 108					
Emerging Markets Program (EMP)					
Cochran Fellowship Program (\$ and number of Applicants)	\$	#			
GSM 102					
GSM 103					
Supplier Credit					
Actual Exports and Export Goals (For all promoted products by dollar value)	U. S. Exports (\$)	World Trade (\$)			
1993					
1994					
1995					
1996					
1997 (Estimate)					
1998 (Goal)					
1999 (Goal)					
2000 (Goal)					
2001 (Goal)					
2002 (Goal)					
2003 (Goal)					
2004 (Goal)					

Source: Indicate source(s) of all trade data used in this table.

Analysis of U.S. and World Market Situation

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**International Developments:** For each product, please discuss current market conditions, the outlook for the U.S. product in the world market, and the short- and long-term competitive threats posed by our competitors.

U.S. and World Production and Trade

# • Organization:

Table 2. U.S. and World Production and Trade							
			Pr	oduct:			
Year			Exports as a Share of U.S. Production		l Trade	U.S. Share of World Trade 1/	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Volume (Units) or Value (\$)	Volume (Units)	Value (\$)	Percent	Volume (Units)	Value (\$)	Percent
1993							
1994							
1995							
1996							
1997 (E)							
1998 (F)							
1999 (F)							
2000 (F)							
2001 (F)							
2002 (F)							
2003 (F)							
2004 (F)							

Source: Indicate source(s) of all data used in this table.

1/ Please indicate if the share has been calculated from value or volume trade numbers.

Market Identification Worksheet (Step 1)

#### • Organization:

Table 3.  Market Identification Worksheet (Step 1)  Product:							
(1) Targeted Countries (Listed in order of importance)	(2) Current or Average Value of Imports from All Suppliers	(3) Projected Annual Rate of Import Growth From All Suppliers	(4) Current or Average Value of Imports from U.S.	(5) Current U.S. Competitive Position: Relative U.S. Market Share (U.S. share divided by share of leading competitor)	(6 Abso U. Mar Sha	olute S. eket are	(7) Goal for U.S. Export Growth rate
	(\$)	(%)	(\$)	-	(%	<b>6</b> )	(%)
1. World							
2.							
3.							
4.							
5.							
6.							
7.							
8.							
9.							
10.						_	
25. (Countries as Needed)							

Source: Indicate the source(s) of all trade data used in this table.

## Market Assessment Worksheet

_	$\sim$	•	4 •
•	Orga	ınıza	tion

Table 4. Market Assessment Worksheet Country/Region: Product:						
1. Market Assessment:						
2. Long-term Strategy in	this Market:					
3. Past Performance and	Evaluation Results	<u>•</u>				
of Lube Lottorium Committee Committee	LIVER AND	•				
4. Export Goals:						
Year	Value (\$)	or	Volume (Units)	U.S. Market Share		
1998						
1999						
2000						
2001						
2002						
2003						
2004						

# Export Strategy Worksheet (Step 2) Country/Region: Product:

Strategic Focus: Constraint(s) and Performance Measures (i.e., Outcomes)

Constraint/Opportunity #1

**Description:** 

I.

II.

**A.** <u>Baseline (199X)</u>

**Performance Measures:** 

- B. <u>1998</u>
- C. <u>1999</u>
- D. <u>2000</u>
- E. <u>200X</u>

Strategic Response: Resources and Activities (i.e., Outputs)

Activity Information for Activities Addressing Constraint/Opportunity #1

Activity #1

A.	<b>Activity Code:</b>	* * * * * * * * * * *
B.	<b>Funding Source:</b>	
C.	\$ Request:	
	•	

- **D.** Activity Description:
- **E.** Expected Result/Time Frame:

# Export Strategy Worksheet (Step 2) Country/Region: Product: (Continued)

Activity Information for Activities Addressing Constraint/Opportunity #1 (cont'd)

A. B.	Activity Code: Funding Source:	<u>*</u>	*	*	*	*	*	*	*	*	*
С.	\$ Request:	_									
D.	<b>Activity Description:</b>										
Е.	Expected Result/Time Frame:										
Activity i	#3										
Α.	Activity Code:	*	*	*	*	*	*	*	*	*	*
В.	Funding Source:	_									_
<b>C.</b>	\$ Request:	_									_
D.	Activity Description:										

**Expected Result/Time Frame:** 

Activity #2

E.

Export Strategy Worksheet (Step 2)
Country/Region:
Product:
(Continued)

Stuatonia Foot		anatraint(a)	and	<b>Performance</b>	Моодинос	(i o	Outcomed	١
Strategic Foci	is: C	onstramusi	anu	Periormance.	wieasures	(I.e.,	Outcomes	,

Constraint/Opportunity #2

- I. Description:
- **II.** Performance Measures:
  - **A.** <u>Baseline (199X)</u>
  - B. <u>1998</u>
  - C. <u>1999</u>
  - D. <u>2000</u>
  - E. <u>200X</u>

Strategic Response: Resources and Activities (i.e., Outputs)

Activity Information for Activities Addressing Constraint/Opportunity #2

#### Activity #1

A.	<b>Activity Code:</b>	* * * * * * * * * * *
B.	<b>Funding Source:</b>	
C.	\$ Request:	
	•	

- **D.** Activity Description:
- **E.** Expected Result/Time Frame:

# Export Strategy Worksheet (Step 2) Country/Region: Product: (Continued)

Activity Information for Activities Addressing Constraint/Opportunity #2 (cont'd)

<b>A.</b>	Activity Code:	******
В.	Funding Source:	
C.	\$ Request:	
D.	<b>Activity Description:</b>	
Е.	Expected Result/Time Frame:	
Activity	#3	
Α.	Activity Code:	* * * * * * * * * *
В.	Funding Source:	
C.	\$ Request:	
D.	Activity Description:	

**Expected Result/Time Frame:** 

Activity #2

E.

Summary of MAP Activity Requests

#### • Organization:

#### Table 5.

Market Access Program: Activity Budget Summary (All Promoted Commodities)
Indirect Costs: (Expenses associated with a unique activity, such as travel, consulting fees, STRE,

promotional material, advertising, per diem, etc.)

(1) Country/Region	(2) Generic	(3) Brand	(4) Research	(5) Evaluation	(6) Total
1.					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15. Countries/Regions (as needed)					
16. Global Activity					
17. Global Activity					
Total MAP Activity Budget					

Summary of MAP Administrative Budget Request

#### Organization:

# Table 6. Market Access Program: Administrative Budget Summary

Direct Costs: (Administrative costs that would be shared across all activities, such as salaries, utilities, communication, office supplies and equipment, travel associated with administrative activities such as staff conferences)

staff conferences)						
(1) Administrative Centers & Activity Codes by Country/Region \1	(2)	(3) Salaries	(4) All Other	(5) Total		
1.						
2.						
3.						
4.						
5.						
6.						
7.						
8.						
9.						
Total MAP Administrative Budget						
Total MAP Activity Budget (From Table 5.)						
TOTAL MAP BUDGET	TOTAL MAP BUDGET REQUEST (Activity and Administrative)					

1/ Include an appropriate ten character activity code.

MAP Contribution Table

#### • Organization:

Table 6a. MAP CONTRIBUTION TABLE						
<b>Total MAP Contributions</b> (Expressed as a percent of the requested MAP resources or in dollars)	Percent	Dollars				
Applicant						
Industry/State						
Total \1						

1/ Applicants are legally obligated to contribute this amount since the program allocation is based in part upon this figure. Contributions counted toward this program may not be counted as contributions toward any other programs for which assistance has been requested under this Unified Export Strategy.

Calculation of MAP Carryover

#### Organization:

Table 6b.  Market Access Program: Carryover Calculation Table  Those applicants who received MAP funding in previous years must use the following methodology to calculate the amount of available carryover for 1998.					
Year 1/	Allocation 2/	Expenditures 3/	Balance 4/		
1991					
1992					
1993					
1994					
1995					
1996					
1997					
TOTALS			5/		

- 1/ Begin with the first year of participation in the MPP or MAP. In this example, the first year of participation was 1991. For 1991, note that funds from the TEA program may not be carried forward into the MAP, and should not be included in this table.
- 2/ Amount of CCC resources authorized in annual program agreements ("new" funds only).
- 3/ Actual participant expenditures reimbursed by CCC. For 1996, use estimated total expenditures if actual expenditures are not yet available. For 1997, use estimated total expenditures.
- 4/ Balance = Allocation Expenditures within each program year.
- 5/ Total estimated carryover.

Foreign Office Staffing Pattern: MAP

#### Organization

Table 7. Foreign Office Staffing Pattern: MAP \1					
Administrative Centers and Activity Codes by Country/Region \2	Title/Grade	Incumbent			

<sup>1/</sup> Funded in whole or in part with MAP resources.

**Description of Proposed New Administrative Costs:** Identify and briefly describe any new administrative costs which will be incurred during the course of the year, e.g., the purchase of new computer or other office equipment, the hiring of additional staff, the expansion of office space, etc.

<sup>2/</sup> Include an appropriate ten character activity code.

Summary of FMD Activity Requests

#### • Organization:

#### Table 8.

# Foreign Market Development Program: Activity Budget Summary (All Promoted Products)

Indirect Costs: (Expenses associated with a unique activity, such as travel, consulting fees, STRE, promotional material, advertising, per diem, etc.)

(1) Country/Region	(2) Generic	(3) Research	(4) Evaluation	(5) Total
1.				
2.				
3.				
4.				
5.				
6.				
7.				
8.				
9.				
10.				
11.				
12.				
13.				
14.				
15. Countries/Region (as needed)				
16. Global Activity				
Total FMD Activity Budget				

#### Summary of FMD Administrative Budget Request

#### Organization:

#### Table 9. Foreign Market Development Program: Administrative Budget Summary Direct Costs: (Administrative costs that would be shared across all activities, such as salaries, utilities, communication, office supplies and equipment, travel associated with administrative activities such as staff conferences) **(2) (3) (4) (5) (1)** Administrative **Centers and Activity** Codes by Country/Region \1 Rent All Other **Total Salaries** 1. 2. 3. 4. 5. 6. 7. 8. 9. Total FMD Administrative Budget Total FMD Activity Budget (From Table 8.)

1/ Include an appropriate ten character activity code.

TOTAL FMD BUDGET REQUEST (Activity and Administrative)

FMD Contribution Table

#### • Organization:

Table 9a. FMD CONTRIBUTION TABLE						
<b>Total FMD Contributions</b> (Expressed as a percent of the requested FMD resources or in dollars)	Percent	Dollars				
Applicant						
Industry/State						
Total \1						

1/ Applicants are legally obligated to contribute this amount since the program allocation is based in part upon this figure. Contributions counted toward this program may not be counted as contributions toward any other programs for which assistance has been requested under this Unified Export Strategy.

Foreign Office Staffing Pattern: FMD

#### • Organization:

Table 10. Foreign Office Staffing Pattern: FMD \1						
Administrative Centers and Activity Codes by Country/Region \2	Title/Grade Incumbent					

<sup>1/</sup> Funded in whole or in part with FMD resources.

**Description of proposed new Administrative Costs:** Identify and briefly describe any new administrative costs which will be incurred during the course of the year, e.g., the purchase of new computer or other office equipment, the hiring of additional staff, the expansion of office space, etc.

<sup>2/</sup> Include an appropriate ten character activity code.

Worldwide U.S. Personnel Cost Summary and Unfunded Liabilities: FMD

#### • Organization:

Table 11. Worldwide U.S. Personnel Cost Summary: FMD				
Number of U.S. Citizens				
Number of U.S. Citizens whose Salaries are Paid with Project Funds				
Total U.S. Citizen Salaries and Allowances Paid with Project Funds	\$			

Table 12. Worldwide Unfunded Liabilities Summary: FMD (as of September 30, 1999)				
Severance Payments	\$			
Rent Due or Forfeit	\$			
Other (identify)	\$			
TOTAL	\$			

Summary of Section 108 Activity Requests

#### Organization:

# Table 13. Section 108 Program: Activity Budget Summary

Indirect Costs: (Expenses associated with a unique activity, such as travel, consulting fees, STRE, promotional material, advertising, per diem, etc.)

promotional material, advertising, per diem, etc.)							
(1) Country	(2) Generic	(3) Brand	(4) Research	(5) Evaluation	(6) Total		
1. Tunisia							
2. Morocco							
3. Dominican Rep.							
4. Costa Rica							
5. Jamaica							
6. Sri Lanka							
7. Guatemala							
Total Section 108 Activity Budget							

# Summary of Section 108 Administrative Budget Request

#### • Organization:

Sect Direct Costs: (Administra communication, office s	upplies, and equipm	d be shared across	s all activities, suc	ch as salaries, utilities,
(1) Administrative Centers and Activity Codes by Country \1	(2)	(3) Salaries	(4) All Other	(5) Total
1. Tunisia				
2. Morocco				
3. Dominican Rep.				
4. Costa Rica				
5. Jamaica				
6. Sri Lanka				
7. Guatemala				
Total Section 108 Administrative Budget				
Total Section 108 Activit	ty Budget (From To	able 13. )		
TOTAL SECTION 108 I	BUDGET REQUES	ST (Activity and A	Administrative)	

1/ Include an appropriate ten character activity code.

Section 108 Contribution Table

• Organization:

Table 14a. SECTION 108 CONTRIBUT	TION TABLE	
<b>Total Section 108 Contributions</b> (Expressed as a percent of the requested Section 108 resources or in dollars)	Percent	Dollars
Applicant		
Industry/State		
Total \1		

1/ Contributions counted toward this program may not be counted as contributions toward any other programs for which assistance has been requested under this Unified Export Strategy.

Summary of EMP Funding Requests

#### • Organization:

	Table 15. Emerging Markets Program						
Budget Items	EMP Request (\$)	Applicant Contribution (\$)					
Personnel:							
Sub-Total Personnel							
Travel:							
Airfare:							
In-country transportation:							
Lodging:							
Per diem:							
Sub-Total Travel							
Consultant Fees:							
Sub-Total Consultants							
Administration:							
Facilities:							
Interpreters:							
Training Materials:							
Publications:							
Communications:							
Project Reports:							
Sub-Total Administration							
Equipment:							
Sub-Total Equipment							
GRAND TOTAL BUDGET							

<sup>\*\*</sup>Please refer to accompanying Emerging Markets Program Guidelines for details on budget parameters.\*\*

# Summary of Cochran Program

#### Organization:

Table 16. Cochran Program \1								
(1)	(2) Country/s or	(3) Number of	(4) Estimated Cost to CFP	(5) Applicant Contribution	(6)			
Project Title	Region	Participants	(\$)	(\$)	Contact			
TOTAL		#	\$	\$				

1/ Note: Industry groups should fax the completed Cochran Fellowship application form (see enclosure) to the appropriate FAS overseas field office. Otherwise, the prospective candidate will not be formally considered for participation in the Cochran Program.

#### **Table Guidelines**

**Project Title** From Export Strategy Worksheet - Item D, "Activity Description".

**Country/s or Region** From Export Strategy Worksheet - located in page heading.

**Number of Participants** The number of candidates you ideally would like to nominate.

**Estimated Cost to CFP** Bottom line figure from Export Strategy Worksheet - Item C, "\$ Request".

**Applicant Contribution** Contributions or cost sharing such as translation fees, international airfare, or

reception costs. At this time, this estimate does not need to be a numeric value, i.e.,

a narrative description of the contribution will suffice.

**Contact** Name, title, telephone, fax, and email address of the person at your organization

that we can contact about the proposal.

Financial Marketing Assistance

## Organization

Table 17. Financial Marketing Assistance Programs Commodity(s):							
Country/ Region (1)	GSM-102 TMT/Units \$ (2) (3)		GSM-103 TMT/Units \$ (4) (5)		Supplier Credit \$ (6)	Comments (7)	
AFRICA/MIDI	OLE EAST						
Algeria							
Cote D'Ivoire							
E. Africa 1/							
Egypt							
Jordan							
Lebanon							
Morocco							
S. Africa 1/							
Tunisia							
Turkey							
W. Africa 1/							
Other							
Other							
Sub-Total							

# Table 17. (cont'd) Financial Marketing Assistance Programs Commodity(s):

Country/ Region (1)	GSM-TMT/Units (2)	\$ (3)	GSM- TMT/Units (4)	\$ (5)	Supplier Credit \$ (6)	Comments (7)
SOUTH AMER	RICA					
Andean Region 1/						
Brazil						
Central America						
Colombia						
East Caribbean 1/						
Guatemala						
Jamaica						
Mexico						
West Caribbean 1/						
Peru						
Other						
Other						
Sub-Total						

#### **Table 17. (cont'd.) Financial Marketing Assistance Programs Commodity(s): GSM-102** Country/ Supplier **GSM-103** Region Credit Comments TMT/Units TMT/Units \$ **(5) (1) (2) (3) (4) (6) (7) EUROPE** Bulgaria Croatia Czech Rep. Estonia Latvia Lithuania Poland Russia Slovakia Slovenia Fmr. Yugo. Rep. of Macedonia Other Other Sub-Total

# Table 17. (cont'd.) Financial Marketing Assistance Programs Commodity(s):

Country/ Region (1)	GSM TMT/Units (2)	-102 \$ (3)	GSM TMT/Units (4)	Supplier Credit \$ (6)	Comments (7)
ASIA					
China					
India					
Indonesia					
Korea					
Pakistan					
Papua New Guinea					
Sri Lanka					
Southeast Asia 1/					
Other					
Sub-Total					
TOTAL					

1/ Regions:

East Africa: Kenya, Uganda, Tanzania

Southern Africa: Angola, Botswana, Burundi, Lesotho, Madagascar, Malawi, Mauritius,

Mozambique, Namibia, Rwanda, Sudan, Seychelles, S. Africa, Swaziland,

Tanzania, Zaire, Zambia, Zimbabwe

West Africa: Benin, Burkina Faso, Cameroon, Cape Verde, Central African Republic, Congo,

Cote D'Ivoire, Gabon, Gambia, Ghana, Guinea-Bissau, Guinea, Liberia, Mali,

Mauritania, Nigeria, Senegal, Sierra Leone and Togo

Andean: Bolivia, Chile, Columbia, Ecuador, Peru, Venezuela

C. America: Belize, Costa Rica, El Salvador, Guatemala, Honduras, Nicaragua, Panama

C. America (SCGP): El Salvador, Guatemala, Panama

E. Caribbean: Barbados, Grenada, Guyana, St. Lucia, St. Vincent & the Grenadines, Suriname,

Trinidad & Tobago

W. Caribbean: Haiti and Jamaica

S. East Asia (SCGP): Indonesia, Malaysia, Philippines, Singapore

# Requests for Trade Policy Assistance

# Part A: Industry Profile

1.	Organization:
2.	Product(s):
	Part B: Trade Policy Initiatives
1.	Country/Region:
•	Policy/SPS Impediment(s):
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:
<del>2.</del>	Country/Region:
•	Policy/SPS Impediment:
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:

	Part B: Trade Policy Initiatives (cont'd)
<i>3</i> .	Country/Region:
•	Policy/SPS Impediment(s):
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:
<u>4.</u>	Country/Region:
•	Policy/SPS Impediment:
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:
<i>5</i> .	Country/Region:
•	Policy/SPS Impediment:
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:

# Part B: Trade Policy Initiatives (cont'd)

	Ture Di Trude I oriej rimoratives (com a)
<b>6.</b>	Country/Region:
•	Policy/SPS Impediment(s):
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:
<i>7</i> .	Country/Region:
•	Policy/SPS Impediment:
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:
8.	Country/Region:
•	Policy/SPS Impediment:
•	Summary of Policy Initiatives/Program Resources Needed to Eliminate/Overcome Impediment:
•	Potential Trade Gain Associated with Removal of Impediment:

# 1998 UNIFIED EXPORT STRATEGY AND APPLICATION HANDBOOK

**APPENDIX** 

## Appendix Item # 1

#### COCHRAN FELLOWSHIP PROGRAM DESCRIPTION

#### **OVERVIEW**

Since 1984, the U.S. Congress has made funds available for training agriculturalists from middle income countries and emerging democracies. Training opportunities are for senior and mid-level specialists and administrators concerned with agricultural trade, agribusiness development, management, policy and marketing from the public and private sectors. All training occurs in the United States. The Cochran Fellowship Program is part of the United States Department of Agriculture's Foreign Agricultural Service, International Cooperation and Development, Food Industries Division (USDA/FAS/ICD/FID). Since its start in 1984, the Cochran Fellowship Program has provided U.S.- based training for over 5,490 international participants from 56 countries worldwide.

#### PROGRAM OBJECTIVES

Program objectives are to provide high quality training resulting in knowledge and skills that will:

- (1) assist eligible countries to develop agricultural systems necessary to meet the food needs of their domestic populations; and
- (2) strengthen and enhance trade linkages between eligible countries and agricultural interests in the United States.

#### CRITERIA FOR COUNTRY ELIGIBILITY

Countries that meet the following requirements are eligible to participate in the program:

- A. The country (1) has economic ties with the United States and (2) its principal agricultural exports do not compete significantly with U.S. agricultural commodities and products in international trade.
- B. A country, or significant segments therein, that has developed economically to a point where it no longer qualifies for bilateral foreign assistance from the United States because its per capita income level exceeds the eligibility requirement of such assistance programs.
- C. A country that has never qualified for bilateral foreign aid assistance from the United States, but with respect to which an ongoing relationship with the United States, including technical assistance and training, would provide mutual benefits to such country and the United States.
- D. A country that has recently begun the transformation of its system of government from a non-representative type to a representative democracy and that is encouraging democratic institution building and cultural values.
- E. Any country that (1) is taking steps toward a market-oriented economy through the food, agriculture, or rural business sectors of the economy of the country; and (2) has the potential to provide a viable and significant market for United States commodities or products of United States agricultural commodities.

EQUAL OPPORTUNITY IN EMPLOYMENT AND SERVICES

#### **COUNTRIES INVOLVED IN 1998**

<u>AFRICA</u> <u>LATIN AMERICA</u> <u>ASIA</u>

Cote d'Ivoire Caribbean China Brazil Indonesia Ghana Kenya Chile Malaysia Namibia Colombia Philippines Costa Rica South Korea Senegal Thailand South Africa Guatemala Tanzania Mexico Vietnam

Tunisia Panama

Slovenia

Turkey

Uganda Trinidad & Tobago

Venezuela

#### NON-EU EUROPE

#### NEWLY INDEPENDENT STATES OF THE FORMER SOVIET UNION

Albania Latvia Armenia Kyrgyzstan Turkmenistan Bosnia Lithuania Azerbaijan Moldova Ukraine Bulgaria Poland Georgia Russia Uzbekistan Romania Kazakstan Tajikistan Croatia Czech Slovakia

Republic Estonia Hungary

#### TRAINING FOCUS

The Cochran Fellowship Program (CFP) offers short-term training opportunities, most ranging from 2 weeks to 3 months, depending on the objectives of the program. Participants meet with professionals in their fields, participate in field observations and industry visits, experience on-the-job training, attend university courses and seminars, or participate in a combination of the above. No training, however, will be approved which directly enhances a country's ability to export goods in competition with the United States. CFP works closely with USDA's Foreign Agricultural Service (FAS) and U.S. agricultural trade and market development associations to identify potential areas of training for countries participating in the Cochran Fellowship Program. Every effort is made to match U.S. agricultural interests with those of the recipient countries.

#### PROGRAM DESIGN

Each training program reflects a philosophy that training should provide participants with sound technical knowledge and the opportunity to test and practice new skills and knowledge in practical situations. Therefore, most programs offer a mixture of technical instruction, practical field observations, and "hands-on" experience. Programs are specially designed in accordance with the training objectives discussed during interviews with candidates and the recommendations of the respective USDA/FAS Foreign Agricultural Affairs Officer.

#### APPLICANT ELIGIBILITY

The Cochran Fellowship Program is open to the staff of agribusinesses, government departments, universities, and other agricultural organizations. In their own countries, applicants may be managers, technicians, scientists, professors, administrators, and/or policy makers.

All participants must be in good health, and the Cochran Fellowship Program strongly advises a thorough physical exam prior to traveling to the United States.

Participants proficient in the oral and written usage of the English language are preferred.

#### SELECTION PROCEDURE

- Program Announcement -- After receiving a program announcement cable from USDA/ICD/FID, the FAS Foreign Agricultural Affairs
  Officer will notify the appropriate parties in order to solicit nominations.
- 2) Applications -- Applications, complete and in English (preferably typed), should be submitted to the FAS Officer who will conduct an initial screening of applications to determine the appropriateness of the proposed study programs and the fulfillment of program requirements. The application <u>must</u> include a detailed description of the training request.
- 3) <u>Interviews</u> -- A final pool of applicants will be selected as candidates for the 1998 program by the FAS Officer and will be interviewed during country visits by Cochran Fellowship Program staff.
- 4) <u>Committee Selection</u> -- Final approval of candidates will be made by a USDA committee, chaired by the Cochran Fellowship Program Director, on the basis of candidates qualifications, FAS Officer recom-mendations, an interview, and country specific training needs.
- 5) <u>Award Announcement</u> -- The Program Director of the Cochran Fellowship Program will notify the FAS Officer of the recipients by cable. The FAS Officer will notify individual recipients.

#### TRAINING SCHEDULE

Training will take place as soon as the appropriate training program can be arranged. The Cochran Fellowship Program Officer selects training sites on the basis of (1) seasonal variances and growing seasons, (2) trainer availability, and (3) schedules at training sites.

#### INTERNATIONAL TRAVEL

The Cochran Fellowship Program does not fund international travel to and from the participating country, except in countries of the Newly Independent States, South Africa, Namibia and Albania.

### **EVALUATION**

Program participants are expected to submit either an oral or written evaluation to their Cochran Fellowship Program Officer upon completion of their programs.

#### **FOLLOW-UP**

Each year, the Cochran Fellowship Program objectives are successfully met as a result of sustained contact and correspondence between hosts and participants after the training program is completed. The Cochran Fellowship Program strongly encourages this type of relationship in order to extend the training benefits to all involved.

#### FOR FURTHER INFORMATION CONTACT:

Cochran Fellowship Program USDA/FAS/ICD/Food Industries Division Mail Stop 1086 1400 Independence Avenue, SW Washington, DC 20250-1086 Telephone: (202) 690-1734

Internet: laidig@fas.usda.gov

Fax: (202) 690-0349

# Appendix Item # 2

# TABLE OF COUNTRY CODES \1

Code	Country	Code	Country
AF	Afghanistan	CD	Chad
AL	Albania	CI	Chile
AG	Algeria	СН	China
AQ	American Samoa	KT	Christmas Island
AN	Andorra	IP	Clipperton Island
AO	Angola	CK	Cocos (Keeling) Islands
AV	Anguilla	CO	Colombia
AY	Antarctica	CN	Comoros
AC	Antigua and Barbuda	CF	Congo
AR	Argentina	CW	Cook Islands
AM	Armenia	CS	Costa Rica
AA	Aruba	HR	Croatia
AS	Australia	CU	Cuba
AU	Austria	CY	Cyprus
AJ	Azerbaijan	EZ	Czech Republic
BF	Bahamas, The	DA	Denmark
BA	Bahrain	DJ	Djibouti
BG	Bangladesh	DO	Dominica
BB	Barbados	DR	Dominican Republic
BO	Belarus	EC	Ecuador
BE	Belgium	EG	Egypt
BH	Belize	ES	El Salvador
BN	Benin	EK	Equatorial Guinea
BD	Bermuda	ER	Eritrea
BT	Bhutan	EN	Estonia
BL	Bolivia	ET	Ethiopia
BK	Bosnia and Hercegovina	FA	Falkland Islands (Islas Malvinas)
BC	Botswana	FO	Faroe Islands
BR	Brazil	FJ	Fiji
IO	British Indian Ocean Territory	FI	Finland
VI	British Virgin Islands	FR	France
BX	Brunei	FG	French Guiana
BU	Bulgaria	FP	French Polynesia
UV	Burkina Faso	FS	French Southern & Antarctic Lands
BM	Burma	GB	Gabon
BY	Burundi	GA	Gambia, The
CB	Cambodia	GZ	Gaza Strip
CM	Cameroon	GG	Georgia
CA	Canada	GM	Germany
CV	Cape Verde	GH	Ghana
CJ	Cayman Islands	GI	Gibraltar
CT	Central African Republic	GR	Greece

Code	Country	Code	Country
GL	Greenland	MY	Malaysia
GJ	Grenada	MV	Maldives
GP	Guadeloupe	ML	Mali
GQ	Guam	MT	Malta
GT	Guatemala	IM	Man, Isle of
GK	Guernsey		Marshal Islands
GV	Guinea		Martinique
PU	Guinea-Bissau		Mauritania
GY	Guyana	MP	Mauritius
HA	Haiti	MF	Mayotte
VT	Holy See (Vatican City)		Mexico
НО	Honduras	FM	Micronesia, Federated States of
HK	Hong Kong		Midway Islands
HU	Hungary	MD	Moldova
IC	Iceland	MN	Monaco
IN	India		Mongolia
ID	Indonesia		Montenegro
IR	Iran		Montserrat
IZ	Iraq		Morocco
EI	Ireland	MZ	Mozambique
IS	Israel		Namibia
IS IT	Italy	NR	Nauru
IV	Cote d'Ivorie	NP	
JM		NI NL	Nepal Netherlands
JA	Jamaica	NL NT	Netherlands Antilles
JE	Japan	NC NC	New Caledonia
JO JO	Jersey Jordan	NZ	New Zealand
KZ	Kazakhstan	NU NU	
			Nicaragua
KE	Kenya Kiribati	NG	Niger
KR		NI	Nigeria
KN	Korea, North	NE NE	Niue Norfolk Island
KS	Korea, South	NF	
KU	Kuwait	CQ	Northern Mariana Islands
KG	Kyrgyzstan	NO	Norway
LA	Laos	MU	Oman
LG	Latvia	PK	Pakistan
LE	Lebanon	PS	Palau
LT	Lesotho	PM	Panama
LI	Liberia	PP	Papua New Guinea
LY	Libya	PF	Paracel Islands
LS	Liechtenstein	PA	Paraguay
LH	Lithuania	PE	Peru
LU	Luxembourg	RP	Philippines
MC	Macau	PC	Pitcairn Islands
MK	Macedonia, The Former Yugoslav	PL	Poland
3.5.	Republic of	PO	Portugal
MA	Madagascar	RQ	Puerto Rico
MI	Malawi	QA	Qatar

Code	Country	Code	Country
RE	Reunion	TW	Taiwan
RO	Romania	TI	Tajikistan
RS	Russia	TZ	Tanzania
RW	Rwanda	TH	Thailand
SH	Saint Helena	TO	Togo
SC	Saint Kitts and Nevis	TL	Tokelau
ST	Saint Lucia	TN	Tonga
SB	Saint Pierre and Miquelon	TD	Trinidad and Tobago
VC	Saint Vincent and Grenadines	TS	Tunisia
SM	San Marino	TU	Turkey
TP	Sao Tome and Principe	TX	Turkmenistan
SA	Saudi Arabia	TK	Turks and Caicos Islands
SG	Senegal	TV	Tuvalu
SR	Serbia	UG	Uganda
SE	Seychelles	UP	Ukraine
SL	Sierra Leone	TC	<b>United Arab Emirates</b>
SN	Singapore	UK	United Kingdom
LO	Slovakia	UY	Uruguay
SI	Slovenia	UZ	Uzbekistan
BP	Solomon Islands	NH	Vanuatu
SO	Somalia	VE	Venezuela
SF	South Africa	VM	Vietnam
SX	South Georgia and the South	VQ	Virgin Islands
	Sandwich Islands	WQ	Wake Island
SP	Spain	WF	Wallis and Futuna
PG	Spratly Islands	WE	West Bank
CE	Sri Lanka	WI	Western Sahara
SU	Sudan	WS	Western Samoa
NS	Suriname	YM	Yemen
SV	Svalbard	CG	Zaire
WZ	Swaziland	ZA	Zambia
SW	Sweden	ZI	Zimbabwe
SZ	Switzerland		
SY	Syria		

1/ The country codes used in this table supercede all others used previously under the MAP and FMD programs.

## Appendix Item # 3

# **Table of Commodity Aggregate Codes**

(For additional guidance contact the appropriate FAS Commodity Division)

AFATS - Animal Fats MISMM - Miscellaneous Moulding and Mill work EDTAL - Edible Tallow NSTPL - Nonstructural Panels FTMEL - Feather Meal PRBHS - Prefabricated Wooden Houses SFTLM - Softwood Lumber INTAL - Inedible Tallow SFTMM - Softwood Moulding and Mill work LARD - Lard MTMEL - Meat Meal SFTVN - Softwood Veneers OTFAT - Other Animal Fats STRPL - Structural Panels BMALT - Barley Malt OTHFP - Other Forest Products BEER - Beer FRUIT - Fresh & Processed **BKCER** - Breakfast Cereals CONDI - Condiments APPLE - Apples COTSD - Cotton Seeds AVOCA - Avocados COTML - Cotton Seed Meal **BERRY** - Berries COTTN - Cotton **BLBRY** - Blueberries CSGRN - Coarse Grains BARLY - Barley BLUFZ - Frozen Blueberries CORN - Corn CRNOL - Corn Oil **BLUFR** - Fresh Blueberries OTGRN - Other Grains CRBRY - Cranberries SORGM - Sorghum STBRY - Strawberries CTFBY - Cotton Yarns and Fabrics CTWOV - Cotton Fabrics STRFR - Fresh Strawberries CTYRN - Cotton Yarn OTCOT - Other Cotton Yarns and Fabrics STRFZ - Frozen Strawberries **DAIRY** - Dairy Products WLBRY - Wild Blueberries BUTTR - Butter WBLFR - Fresh Wild CHESE - Cheese LACTO - Lactose MILK - Fluid Milk Blueberries NDM - Milk powder WBLFZ - Frozen Wild WHEY - Whey YOICE - Yogurt and Ice Cream OTDAI - Other Dairy Products Blueberries DLIQR - Distilled Liquors OTBRY - Other Berries BRBN - Bourbon CANFR - Canned Fruit BRNDY - Brandy CNDPE - Canned Peaches OTLIQ - Other Liquors CNDPR - Canned Pears VODKA - Vodka CNDCK - Canned Cocktail FEEDS - Feeds & Fodder CITRS - Citrus CGFML - Corn Gluten Feed GPFRT - Grapefruit, Fresh HAYPR - Hay & Hay Products LEMON - Lemons, Fresh OTFED - Other Feed & Fodder ORANG - Oranges, Fresh FOODI - Food Ingredients OTCTR - Other Citrus, Fresh FORST - Forest Products DRFRU - Dried Fruit **ENGWP** - Engineered Wood Products PRUNE - Prunes HDWLM - Hardwood Lumber **RAISN** - Raisins HDWMM - Hardwood Moulding and Mill work OTDRF - Other Dried Fruit HDWPL - Hardwood Panels **GRAPE** - Grapes HDWVN - Hardwood Veneers

GRJEL - Grapes Processed

GRPFR - Grapes, Fresh	OTNJU - Other Non-Citrus
KIWI - Kiwifruit	
OTFRT - Other Fruit	Juices
PAPAY - Papayas	VEGJU - Vegetable Juices
PEARS - Pears	MOHAR - Mohair
STNFR - Stone fruit	PASTA - Pasta
	PETFD - Pet Foods
CHRRY - Cherries	PLANT - Live plants
officer chomes	PLTRY - Poultry Products
	EGGS - Eggs & Egg Products
CHTAR - Red Tart Cherries	PMEAT - Poultry Meat
CHTAR - Red Tall Clientes	CMEAT - Chicken Meat
CHONE O C	TMEAT - Turkey Meat
CHSWE - Sweet Cherries	OTPMT - Other Poultry Meat
	PNUTS - Peanuts
	PNTBT - Peanut Butter
OTCHR - Other Cherries	PNTRW - Raw Peanuts
	PNTPP - Peanuts Prepared and Preserved
PEACH - Peaches	PNTNS - Inshell Peanuts
	OTPNT - Other Peanuts
PLUMS - Plums	PREPF - Prepared Foods
	PROCP - Processed Products, nes
OTSFR - Other Stone Fruit	PULSE- Pulses
GENET - Livestock and Livestock Genetics	BEANS - Dried Beans
BCATL - Beef Breeding Cattle	PEALN - Peas and Lentils
<del>-</del>	LENTL - Lentils
BSHEP - Breeding Sheep	
DCATL - Dairy Cattle	PEAS - Peas
EMBRY - Embryos	RICE - Rice
GOATS - Goats	REDMT - Red Meat
HORSE - Purebred Horses	BEEF - Beef
SEMEN - Semen	LAMB - Lamb
SWINE - Breeding Swine	PORK - Pork
OTLVE - Other Livestock and Livestock Genetics	OTRMT - Other Red Meat
	SEAFD - Fish & Seafood
GNSNG - Ginseng	SALMN - Salmon
HIDES - Hides	CTFSH - Catfish
MINK - Minks	CRABS - Crabs
CHIDE - Cattle	SQUID - Squid
OTHID - Other Hides & Skins	SURIM - Surimi
HONEY - Honey	OTSEA - Other Seafood
HOPS - Hops	0.0000000000000000000000000000000000000
JUICE - Fruit & Vegetable Juices	SEEDS - Planting Seeds
FRTJU - Fruit Juices	SDFLD - Field Crop Seeds
1 K130 - 11uit Juices	SDFOR - Forage Seeds
FTJUC - Fruit Juices Citrus	SDGRS - Grass Seeds
FIJUC - Fruit Juices Citius	
	SDLEG - Leguminous Vegetable Seeds
	SDVEG - Vegetable Seeds
ORJUC - Orange Juice	OTHSD - Miscellaneous Seeds
	SNKBK - Snack Bakery Products
	SNKCN - Candy/Chocolate/Other Confect.
GFJUC - Grapefruit Juice	SNKPC - Popcorn
	SNKSL - Snacks Salty
	SOFTD - Soft Drinks
OTCJU - Other Citrus Juices	SOYBN - Soybeans
	SOYML - Soybean Meal
FTJUN - Fruit Juices Non-Citrus	SPICE - Spices
	SUNFL - Sunflowerseeds
	SUNCN - Confectionery Sunflowerseed
GRPJC - Grape Juice	SUNCR - Sunflowerseed Crushing
Sid vo Siapo valvo	Solver Samowerseed Clushing

OTSUN - Other Sunflowerseeds

TRNUT - Tree Nuts

ALMND - Almonds

PECAN - Pecans

WALNU - Walnuts

PISTA - Pistachio

OTNUT - Other Nuts

VEGET - Fresh & Processed Vegetables

ASPAR - Asparagus

ASPPP - Processed Asparagus

ASPFR - Fresh/Chilled Asparagus

POTAT - Potatoes

POTFS - Fresh Potatoes

POTFZ - Frozen Potatoes

SCORN - Sweet Corn

SCPP - Processed Sweet Corn

SCFSH - Fresh Sweet Corn

SCFRZ - Frozen Sweet Corn

TOMAT - Tomatoes

TOMPR - Processed Tomatoes

TOMFR - Fresh Tomatoes

OTVEG - Other Vegetables

VGOIL - Total Vegetable Oil

COTOL - Cotton Seed Oil

PNTOL - Peanut Oil

SOYOL - Soybean Oil

SUNOL - Sunflowerseed Oil

OTVOL - Other Vegetable Oil

WHEAT - Wheat

WHFLR - Wheat Flour

WINE - Wine

WOOL - Wool

RAW - Raw Wool

SCOUR - Scoured Wool

TOPS - Wool Tops

WOFAB - Wool Fabrics and Yarns